

Emotional Intelligence

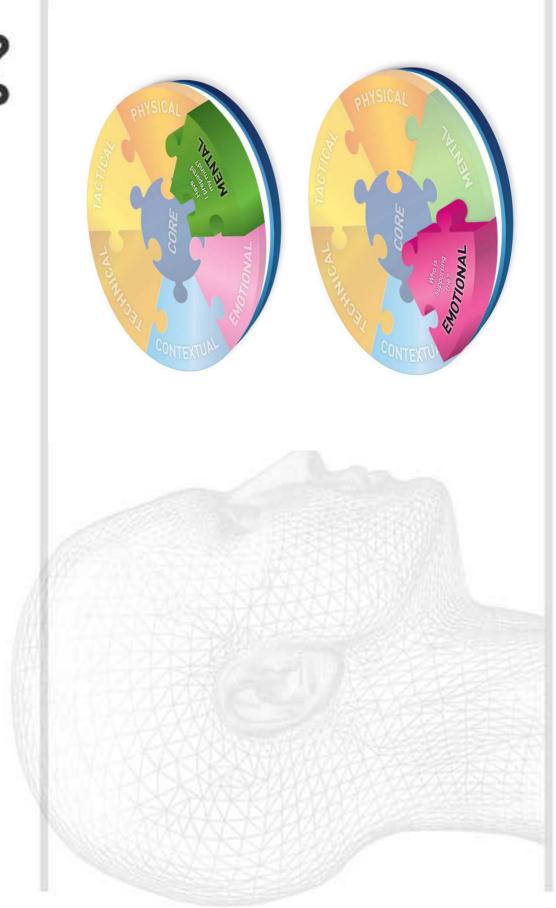


Dr. Chris Shambrook



































impact



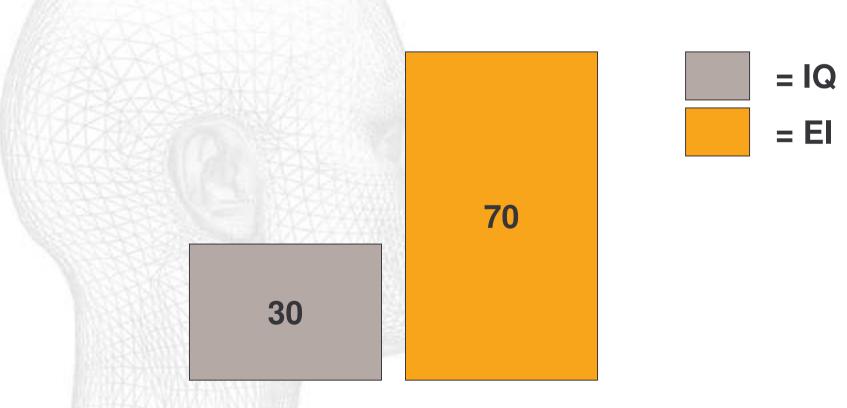


	Immediate	Ongoing	Immediate	Ongoing
SELF				
OTHERS				



IQ vs El – all jobs



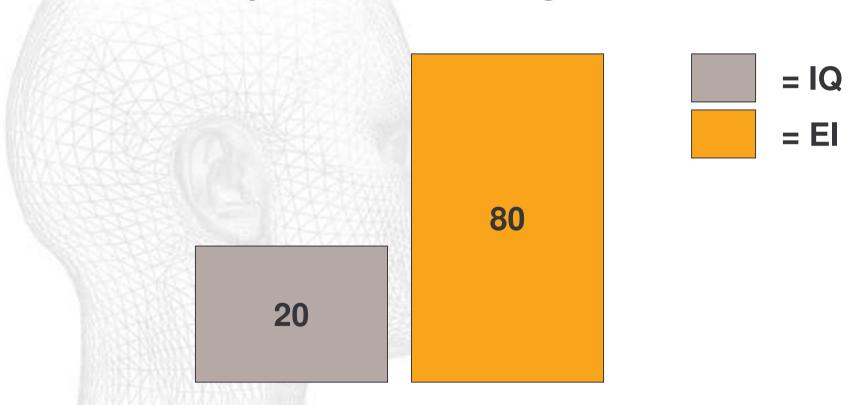


Source: Daniel Goleman (El research centre)



IQ vs El – leadership jobs

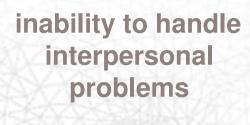
the importance of El in organisations



Source: Daniel Goleman (El research centre)

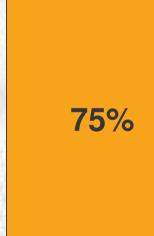


why careers get derailed



unsatisfactory team leadership during times of conflict or difficulty

inability to adapt to change or elicit trust



El related reasons



other reasons

Source: Daniel Goleman (El research centre)



emotional intelligence

self-awareness

awareness of others

self-regulation

management of others



boat speed!

- physical/technical/biomechanical/tactical exhausted
- focus on El
- will EI unlock more potential within core elements?
- value of explicit EI work vs implicit consideration through good coaching



getting on the same page

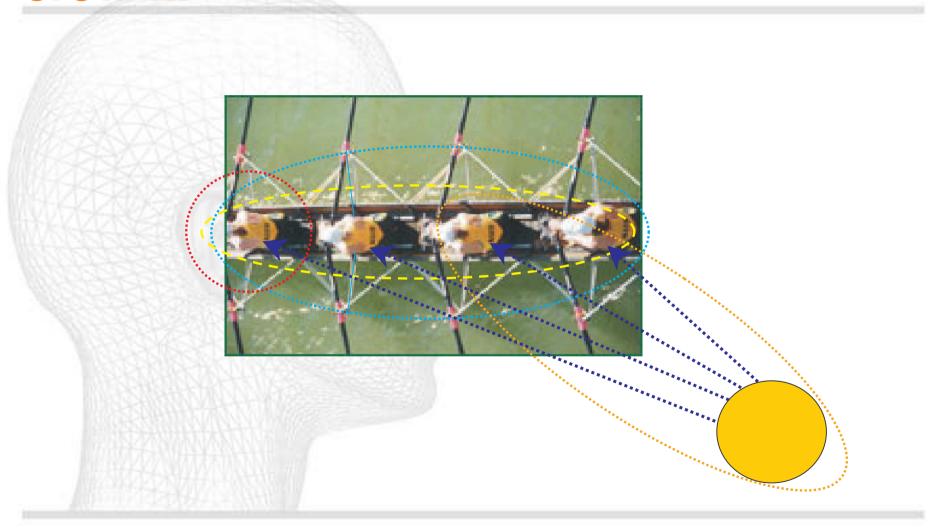
being emotionally intelligent involves...

- noticing feelings
- paying attention to them
- recognising their importance
- using your thoughts about them to make decisions about how to respond

this applies to your own feelings and those of others



crew El





•	noticing	fee	lings
---	----------	-----	-------

- paying attention to them
- recognising importance
- choosing response

SELF	OTHERS
	•
•	
	F
	V
\$	G.



self-management recipe

- mood management
- self-motivation
- using intuition
- dealing with setbacks
- managing energy peaking for a performance
- switching on and off
- performance on key mental skills



management of relationships

- motivating others (or not demotivating them!)
- leading others
- coaching others
- collaboration
- confrontation
- facilitating relationships between others



your ei and athlete ei

how much ei do you have between you?

what development needs do you have?

what development needs do your athletes have?

will it directly... or indirectly make you a faster crew?

will it have impact in training or racing or both?



what ei rates

- emotional resilience
- personal power
- goal directedness
- flexibility
- personal openness and connectedness
- invitation to trust



"other" ratings

- trust (mistrustful carefully trusting over trusting)
- balanced outlook (pessimistic realistically optimistic over optimistic)
- emotional expression and control
 (under controlled free and in charge over controlled)
- conflict handling (passive assertive aggressive)
- interdependence (dependent interdependent independent)



how would you be rated?

who would rate you?

how well would your own ratings match up to how others actually see you?

what is the EI benefit of actually asking to be rated?

would you be rated differently by different people?

would athletes rating you be a risk worth taking?



enhancing ei

- can ei be developed?
- · if so, what benefit are you going to get from it
- some examples...
- how do you ensure maximum personal power for your athletes?
- how would you improve flexibility?
- what would you do to improve someone who is too independent?



so what?

can using El make a difference to you as a coach?

would a more emotionally intelligent crew be a faster crew?

how can you build El development into a training programme?